

Agenda Item 21.

TITLE	Key Performance Indicators
FOR CONSIDERATION BY	Children's Services Overview and Scrutiny Committee on 7 September 2022
WARD	None Specific;
LEAD OFFICER	Director, Children's Services - Helen Watson

OUTCOME / BENEFITS TO THE COMMUNITY

Children's Services performance indicators underpin the council's priorities and principles to focus on every child reaching their potential and looking after the vulnerable.

RECOMMENDATION

That the Children's Services performance indicators be noted.

SUMMARY OF REPORT

The timing of the Overview and Scrutiny Committee means that the information reported against in each performance indicator relates to the position at the end of June 2022.

Background

A full report covering the broad scope of Children's Services is included in this report.

Analysis of Issues

Please see the report below.

FINANCIAL IMPLICATIONS OF THE RECOMMENDATION

The Council faces severe funding pressures, particularly in the face of the COVID-19 crisis. It is therefore imperative that Council resources are focused on the vulnerable and on its highest priorities.

	How much will it Cost/ (Save)	Is there sufficient funding – if not quantify the Shortfall	Revenue or Capital?
Current Financial Year (Year 1)	n/a		
Next Financial Year (Year 2)	n/a		
Following Financial Year (Year 3)	n/a		

Other financial information relevant to the Recommendation/Decision

n/a

Cross-Council Implications

n/a

Public Sector Equality Duty

Please confirm that due regard to the Public Sector Equality Duty has been taken and if an equalities assessment has been completed or explain why an equalities assessment is not required.

Climate Emergency – ***This Council has declared a climate emergency and is committed to playing as full a role as possible – leading by example as well as by exhortation – in achieving a carbon neutral Wokingham Borough by 2030***

Please state clearly what the impact of the decision being made would be on the Council's carbon neutral objective.

List of Background Papers

n/a

Contact Sudeshna Banerjee, Mandi Beresford	Service Quality Assurance and Safeguarding Standards
Telephone No Tel: 0118 974 6132	Email sudeshna.banerjee@wokingham.gov.uk, mandi.beresford@wokingham.gov.uk



Children’s Services Dashboard

Quarter 1 2022-23

Contents

Introduction.....	5
Dashboard Item 1 - Education, Health & Care Plans.....	5
Dashboard Item 2 – Early Help.....	6
Dashboard Item 3 – Children’s Social Care Front Door.....	7
Dashboard Item 4 – Child Protection.....	8
Dashboard Item 5 – Children in Care.....	9
Dashboard Item 6 – Care Leavers.....	10
Dashboard Item 7 – Children Missing from Home/Care.....	11
Dashboard Item 8 – Children’s Services Workforce.....	13

Introduction

This report covers Children’s Services performance during April, May and June 2022, which will be referred to as quarter one (Q1) throughout this report.

Dashboard Item 1 – Funded Education, Health & Care Plans

Measure	2020-21	Q1 21-22	Q2 21-22	Q3 21-22	Q4 21-22	Q1 22-23	Direction of Travel
Current EHCPs placed in borough (snapshot at end of period)	783	827	806	865	912	976	↑
Current EHCPs placed out of borough (snapshot at end of period)	416	437	462	511	514	507	↓
EHCPs issued within 20 weeks of the referral	75.1%	86.4%	87.7%	71.8%	69.0%	63.6%	↓

What does this show us?

The numbers of Education, Health, and Care Plans (EHCPs) funded by Wokingham Borough Council where the children are placed in the borough has increased by 7% from last quarter. The total number of EHCPs between the same period last year and this quarter have risen by 17%.

The percentage of plans issued within the 20-week period has decreased from Q3 21-22.

What is the background to this?

The total number of requests during April to June 2022 is 115, slightly higher than between January to March 2022, when it was 105.

There have been delays in receiving information from other partners as a result of service capacity issues, combined with the increased volume in requests received. When information is not received on time, the timelines of the assessment process administered with SEND is restricted.

As Wokingham does not have a Further Education college, most of the post-16 cohort were placed in out of Borough provision.

What action is the service taking?

The service’s focus remains on continuing to enhance the timeliness of EHC Plans. The SEND Team is proactively working with the partners to improve the information submission timescales.

What is the national context?

This quarter’s timeliness is well above both the 2021 national average (57.9%) and that of statistical neighbours (57.89%).

Dashboard Item 2 – Early Help

Measure	2021-22	Q1 21-22	Q2 21-22	Q3 21-22	Q4 21-22	Q1 22-23	Direction of Travel
No. of referrals to Early Help	1474	449	314	362	349	489	↑
No. Early Help Assessments	1233	321	337	281	294	368	↑
Avg. length of time in days between referral and assessment completion	24	19	23	30	25	22	↓

What does this show us?

The number of Early Help referrals increased by 40% from the previous quarter and 9% from the same period last year. The number of assessments increased from the previous quarter by 25% and increased by 15% compared to the same period last year.

The average length of time taken to complete an assessment has improved since Q3 despite the increase in referrals and assessments.

What is the background to this?

There are no targets for the number of referrals received by Early Help, nor any for the number of assessments carried out, as they are considered on a case-by-case basis. According to the Children’s Services Red, Amber, Green (RAG) rating system for performance management, an average of 30 days or less between referral and assessment completion is on target (Green), 31 to 35 is Amber, and 36+ is of concern (Red).

What action is the service taking?

Early Help Service provides targeted support to the children, young people, and families at the stage of a problem first arising, to try to prevent the need for statutory intervention at a later point. The service will continue to carefully monitor demand, ensure there is capacity to address the increase of the demand, and further improve timeliness despite the increases in demand. A designated person is assigned to monitor cases on the waiting list and parents are kept informed.

What is the national context?

Comparative national figures are not available for Early Help activity and timeliness.

Dashboard Item 3 – Children’s Social Care Front Door

Measure	2021-22	Q1 21-22	Q2 21-22	Q3 21-22	Q4 21-22	Q1 22-23	Direction of Travel
No. of Contacts progressed to Referral	1575	415	328	383	449	399	↓
% Of referrals to which are repeat referrals within 12 months	17.8%	14.7%	15.9%	19.1%	20.9%	24.8%	↑
% Assessments completed within 45 working days	67.4%	70.6%	61.8%	69.9%	67.0%	68.6%	↑

What does this show us?

In Q1 2022-23, the referrals are reduced by 11.1% when compared to the previous quarter. There were 99 repeat referrals within 12 months out of 399 referrals.

Timeliness of assessments completed within 45 working days has increased. In Q1 267 out of 389 assessments were completed within 45 working days. In June 85.6% of the assessments completed were in timescale showing an improvement at the latter part of the quarter.

What is the background to this?

When an agency shares information with the local authority on a Multi-Agency Referral form, or a member of the public shares concerns about a child, this is considered a Contact. A Contact progresses to a Referral when a decision has been taken to complete an Assessment. There is no target for the number of Referrals to CSC as each Contact is individually assessed.

CSC aims for less than 20% of its referrals to be repeat referrals within 12 months and strives for 90% of assessments to be completed within 45 days. Re-referrals are above target this quarter despite the number of referrals in (Q1 22-23) being 11.1% lower than the previous quarter.

Re-Referrals are audited by the service if over target to reassure ourselves that appropriate services have been provided.

What action is the service taking?

The Service is reviewing the number of Contacts that have not progressed to Assessment to ensure that thresholds are being applied consistently. All assessments are being closely checked to ensure that those assessments approaching 45 days are completed within timescales where possible and the back log addressed. This can be evident as highlighted above in the June completion rate.

Given that the Service continues to see cases of increased complexity, it assesses and closely monitors them to ensure children receive the right help and support and therefore reduce the need for a second referral.

Service improvement plan has been successful in addressing timeliness of C&F Assessments which has now shown a considerable increase in performance over the last couple of months.

What is the national context?

The statistical neighbours and England averages in 2020-21 for assessments completed within 45 days are 89% and 87.6% respectively. The national average for repeat referrals within 12 months is 22.6% and the statistical neighbours 23.9%.

Dashboard Item 4 – Child Protection

Measure	2021-22	Q1 21-22	Q2 21-22	Q3 21-22	Q4 21-22	Q1 22-23	Direction of Travel
Children subject to CP Plans (snapshot at end of period)	164	169	166	160	164	135	↓
% Of children coming onto a CP plan for a second or subsequent time ever	20%	17.5%	27.6%	0.0%	32.3%	11.8%	↓
% Of child protection visits within timescale (10 working days)	74%	73%	71%	72%	77%	74%	↓

What does this show us?

The number of children on a Child Protection Plan (CPP) has significantly decreased this quarter and is lower than the figure for the same period last year.

There were 17 children who became subject to a CPP in Q1 2022-23 and 2 of these had a previous plan.

The proportion of CP visits occurring within timescales has reduced slightly in Q1 2022-23 to 74%.

What is the background to this?

Subject to thresholds, CSC places no limits on the number of children that can be made subject to a CPP.

CSC places great emphasis on preventing the need for children to return to a Protection Plan. The Service aims to have less than 19.5% of children starting the plan for a second time ever. Over the whole year in 2021-22, 20% of the children starting new plans had previously been the subject of a CP plan at some time in their life.

Wokingham sets itself a best-practice standard of carrying out each Child Protection visit within 10 working days of the previous visit. The service has a target of 80% of visits within this timescale.

What action is the service taking?

The Service will continue its work towards the timeliness targets and maintain its flexible approach in order to have the capacity to deal with demand as it rises or remains consistent.

We are concerned that the number of visits has dropped and there is work being underway to understand and address this.

What is the national context?

Wokingham's Child Protection Plans per 10,000 at the end of Q4 was 40.7, which is below the England average of 41.4 in 2021. Since 2019-20, the increase in number of children subject to CP Plans has placed Wokingham above our statistical neighbour's average of 32.75.

Across 2021-22 Wokingham's repeat referrals to CPP is 20% which is in line with the national average (22.1%) and statistical neighbours (21.53%).

Dashboard Item 5 – Children in Care

Measure	2021-22	Q1 21-22	Q2 21-22	Q3 21-22	Q4 21-22	Q1 22-23	Direction of Travel
No. children in care (snapshot at end of period)	136	112	113	119	136	135	↓
% visits to children in care within timescale	76%	83%	76%	76%	76%	77%	↑
% children in care who have more than 1 allocated social worker in 12m (snapshot at end of period)	25%	20%	34%	22%	25%	19%	↓

What does this show us?

There has been consistency in the percentage of visits to children in care taking place within timescale (326 out of the 422) visits carried out in Q1 were in timescale.

The percentage of children in care who have had more than one allocated worker in the previous 12 months has decreased since last quarter.

What is the background to this?

Wokingham's children in care figures are historically lower than those of statistical neighbours and regional averages, which reflects the boroughs' demographic, and our approach to only taking children into care when all other safe alternatives have been explored and found not viable.

The target is to have less than 10% of children allocated to more than one social worker in a twelve-month period. Whilst it is our ambition for this indicator to be as low as possible, we acknowledge that there will always be some occasions where a change of social worker will be in the best interests of the child.

What action is the service taking?

The number of visits carried out within timescale has increased quarter-on-quarter this year. CSC emphasises a child-focussed approach to social work; in some instances, visits will be allowed to go outside of timescale to ensure that children are visited by the same social worker to provide reassuring continuity in relationships and case planning.

Furthermore, greater weight is being placed on visits and their recording as part of the service's performance scrutiny so that the figures reflect the work carried out by social workers.

What is the national context?

The rate of Children in Care per 10,000 at the end of March 2021 is 67.0 for England, and 46.3 for statistical neighbours, with Wokingham rate being significantly lower at 34 in March 2022. If Wokingham was at the National average the number of looked after children would be 275.

Dashboard Item 6 – Care Leavers

Measure	2021-22	Q1 21-22	Q2 21-22	Q3 21-22	Q4 21-22	Q1 22-23	Direction of Travel
% of care leavers 'in touch' (snapshot at end of period)	99%	95%	96%	94%	99%	98%	↓
% of care leavers aged 18-24 "in touch" and who are NEET	34%	38%	30%	32%	34%	30%	↓
% of care leavers "in touch" in suitable accommodation (snapshot at end of period)	97%	97%	100%	97%	97%	94%	↓

What does this show us?

The percentage of care leavers that remain in touch have decreased slightly with the Service often maintaining a good working relationship with those formerly in its care.

There has been a very slight decrease in the number of care leavers not in education, employment, or training - the number now at 26, a decrease from 30 in last quarter.

The percentage of care leavers in suitable accommodation has also decreased slightly since last quarter.

What is the background to this?

The target is to stay in touch with at least 90% of care leavers, which continues to be achieved. Amongst the reasons for care leavers not being in touch with CSC are a simple refusal to engage with the Service and young people no longer needing the support provided by CSC.

The Service aims to have high levels of care leavers in education, employment, or learning. Despite the increasingly challenging economic situation resulting from the COVID-19 pandemic, Care Leaver employment, education and training figures have remained consistently high throughout 2021-22.

CSC endeavours to ensure at least 90% of care leavers are in suitable accommodation, which it continues to achieve.

What action is the service taking?

CSC will continue to place emphasis on maintaining good relations with care leavers so that they can receive all the support they need, particularly during the current challenging times.

The Service places great importance on the futures of the children for which it has responsibility, and addresses each care leaver's situation individually, helping them either re-engage with education or training or supporting them to find suitable employment opportunities where possible. Efforts in this have increased in response to the current economic situation.

Monthly NEET meetings are held and each young person who is NEET has an action plan to try to get them into employment or training. Many of the young people who are NEET are young parents or have experienced mental health which impacts on their availability to access employment or training.

The number of care leavers in unsuitable accommodation has increased over the course of this year. The number living independently and semi-independently has increased.

The increase in the use of semi-independent accommodation is attributed to increase in UASC over 16 and the opening of London Road.

Social Care and Housing work closely together to ensure our care leavers are provided with suitable accommodation. The joint housing panel for young people is now up and running.

What is the national context?

Nationally in March 2021, 95% of care leavers were in touch with their Local Authority; 41% of care leavers were NEET; and 88% were in suitable accommodation. Wokingham consistently performed above the benchmarking averages.

Dashboard Item 7 – Children Missing from Home/Care

Measure	2021-22	Q1 21-22	Q2 21-22	Q3 21-22	Q4 21-22	Q1 22-23	Direction of Travel
Children missing from home	81	25	21	34	28	29	↓
% of return home interviews accepted (out of number of return home interviews required)	30%	53%	37%	39%	50%	33%	↓
% return home interviews carried out on time	32%	38%	60%	44%	33%	40%	↑
Children missing from care	16	2	3	14	11	8	↓
% of return home interviews accepted (out of number of return home interviews required)	18%	50%	33%	39%	47%	75%	↑
% return home interviews carried out on time	86%	100%	100%	44%	100%	33%	↓
Children missing from education (not currently on a school roll)**	7	14	22	12	8	9	↑
No. of permanent exclusions	8	x	x	4	7	x	↓

** Snapshot figure at the end of the period.

x small number suppressed to preserve confidentiality

What does this show us?

The number of children going missing from home or care (37) shows an increase in Q1 2022-23. These figures do not include children in care placed in Wokingham by other Local Authorities.

The percentage of return home interviews accepted (for children missing from home) shows how many interviews were accepted out of how many were required (6 acceptances out of 18 interviews required).

CSC aims to have 100% of Return Home Interviews (RHIs) taking place within timescale. The figures have increased in Q1 compared to Q4 and higher than the same period in 2020-21.

The percentage of return home interviews accepted (for children missing from care) shows how many interviews were accepted out of how many were required (3 acceptances out of 4 interviews required).

CSC aims to have 100% of Return Home Interviews (RHIs) taking place within timescale. The figures had increased significantly in the last quarter but has decreased in Q1. It is also lower than the same period in 2020-21

The number of children not currently on a school roll has increased in this quarter but significantly lower than the same period last year.

There have been 16 permanent exclusions in Wokingham schools in total for the whole year. The figures are not comparable as schools were operating under pandemic restrictions during the same period last year.

What is the background to this?

It can be difficult to persuade children who have gone missing to engage with a Return Home Interview (RHI), achieving the timeliness target of 100% is therefore difficult to reach. Regardless, CSC's emphasis on tackling child exploitation risks has led to a focus on RHIs. While not always within the timescale, every child that goes missing is interviewed about the motivations and reasons behind their leaving.

The number of children not currently on a school roll is in range in this quarter compared to the last quarter and significantly low compared to the same period last year. Admissions managed to find the school place for most of the children relocating to Wokingham which helped to keep the numbers in range.

What action is the service taking?

Children's Social Care works closely with the Berkshire West Safeguarding Children's Partnership and the issue of child exploitation remains a focus. The Service is currently examining the problems and risks of child exploitation, working with neighbouring local authorities to gain insight and develop a joined-up approach.

The Ofsted focused visit in May 2022 identifies RHI and the learning from aggregated data as an area for improvement. An Action Plan is being drawn up in response to this area of improvement.

What is the national context?

Comparative national figures are not available for children missing education.

Dashboard Item 8 – Children’s Services Workforce

Measure	Q4 20-21	Q1 21-22	Q2 21-22	Q3 21-22	Q4 21-22	Q1 22-23	Direction of Travel
12 months rolling turnover of permanent qualified social workers	12%	10%	14%	14%	19.43%	20.99%	↑
% agency staff across qualified social work workforce (snapshot at end of period)	21%	17%	14%	16%	26%	28.0%	↑

What does this show us?

During Q1 2022-23, the percentage of 12 months rolling turnover of permanent qualified social workers and agency staff has increased significantly compared to the same period last year and the previous quarter.

What is the background to this?

Permanency of workforce has been a continuous focus for CSC, though we have seen an increased turnover across the whole organisation this quarter.

What action is the service taking?

Recruitment of permanent social workers is ongoing via various mediums including social media, and specialist publications. We have also signed up to the refreshed Memorandum of Cooperation across the Southeast.

The MoC is an agreement between the 19 authorities in the Southeast to work in a cooperative and collaborative way. It is designed to help control costs and reduce churn of both agency and permanent social workers.

It also aims to improve the quality of information sharing between authorities when supplying references for agency social workers. In 2022 Wokingham will also be recruiting a new cohort of newly Qualified Social Workers, as they leave university and begin their career in social work.

CSC now have in post a worker whose primary focus on recruitment and retention, as well as promoting and advertising vacancies as they occur. Providing support to team managers recruiting to post and streamlining the onboarding process.

This page is intentionally left blank